#### THIRTY-SEVENTH

# **ANNIVERSARY CONFERENCE**

# National Association of Student Personnel Administrators

(Founded, 1919, as the National Association of Deans and Advisers of Men)

PURDUE UNIVERSITY LAFAYETTE, INDIANA

APRIL 17, 18, 19, 20

#### STATEMENT OF PRINCIPLES

Adopted by the National Association of Student Personnel Administrators, 34th Anniversary Conference, Colorado Springs, Colorado

The position and work of the Student Personnel Administrator is based upon beliefs that education encompasses the student's whole development towards full and balanced maturity, that each student's education is primarily his own responsibility, and that personnel services must function as an integral part of the total college program to further students' progress towards the objectives which the institution holds for them. He plans and works with faculty, staff, and students for recognition of these principles and for the services, programs, and facilities which implement them.

He contributes to students' understanding and acceptance of the standards, requirements and customs of the educational institution. At the same time, he attempts to have changed any policies, practices or situations which interfere with the students' wholesome growth and learning.

He takes an active part in providing competent professional services as they are needed by students in determining their individual goals and in solving the personal problems which are barriers to their educational progress.

Convinced of the need of students for competence and confidence in social relations, he promotes the development of a campus community which provides broad social opportunities for all students. He seeks also to provide opportunity for students to gain experience in democratic living, in self-determination, in cooperative endeavor and in leadership, and from that experience to learn a keen sense of responsibility for themselves and for service to others.

He helps to establish effective communication of student needs, interests and opinions to the faculty and administration, and communication of faculty and administration opinion and policy to students. He encourages personal relationships between students and faculty because he believes the knowledge and understanding gained is vital to the best work of both.

Because the relationship of college students to persons in authority may influence attitudes held through life, he takes active leadership about the discharge of institutional responsibility according to established principles which are clearly stated, and insists upon fairness, honesty and due respect for the dignity and welfare of students.

# THE NATIONAL ASSOCIATION OF STUDENT PERSONNEL ADMINISTRATORS

#### 1954-55

#### Officers of the Association

Dean	JOHN H. STIBBS, President	Tulane	University
Dean	JOHN E. HOCUTT, Vice President	niversity of	Delaware
Dean	W. B. REA, Vice President	niversity of	Michigan
Dean	FRED H. TURNER, Secretary-Treasurer	University	of Illinois

### Executive Committee: The Officers and

DEAN ROBERT E. BATES	Colorado Agricultural and Mechanical College
DEAN DONALD R. MALLETT	Purdue University
Dean John F. Quinn	
DIRECTOR JOSEPH A. ROCK	Georgetown University
DEAN ROBERT M. STROZIER	University of Chicago
DEAN DONALD H. WINBIGLER	Stanford University
DEAN RALPH A. YOUNG	

## THE THIRTY-SEVENTH ANNIVERARY CONFERENCE Sunday, April 17, 1955

9:00 A.M. Registration—Registration Desk, Great Hall of the Union. (This place will serve as Headquarters throughout the Conference.)

Special Note for Wives of Deans: Wives are invited to attend the banquet Monday evening, the Tuesday dinner, and the Wednesday Iuncheon.

#### Registration Committee:

Assistant Dean David W. Robinson, Chairman, DePauw University. Dean Rudolph D. Anfinson, Eastern Illinois State College. Dean Thomas L. Broadbent, University of California (Riverside). Assistant Dean Robert R. Conroy, Marquette University. Dean Robert F. Etheridge, Southern Illinois University. Dean Don S. Harper, Southeastern Louisiana College. Assaciate Dean Byron C. Hayes, Lehigh University. Dean W. L. Penberthy, Agricultural and Mechanical College of Texas. Director Everette L. Walker, Evansville College. Director O. Hoyt Williams, University of Texas.

#### Committee on Reception and Hospitality:

Dean Jack Matthews, Chairman, University of Missouri.
Dean R. C. Beaty, University of Florida.
Dean Ed L. Cloyd, North Carolina State College.
Dean I. Clark Davis, Southern Illinois University.
Dean Ralph E. Dunford, University of Tennessee.
Dean D. H. Gardner, University of Akron.
Dean Tom King, Michigan State College.
Dean Arno Nowotny, University of Texas.
Dean Anthony C. O'Flynn, Loyola University (New Orleans).

- 11:00 A.M. Services in the Churches of Lafayette.
- 2:00 P.M. Meeting of the Executive Committee-Room 318, Union.
- 2:00 P.M. Meetings of Commissions and Committees:
  - Commission V—Relationships with the Field of Social Sciences, Vice President Frank Piskor, Syracuse University, Chairman. Room 302, Union.
  - 2. Cooperating Committee with U.S.N.S.A., Dean Mylin Ross, Ohio State University, Chairman. Room 304, Union.
  - 3. Liaison Committee with N.C.C.F.S., Dean Robert W. Bishop, University of Cincinnati, Chairman. Room 305, Union.
  - Committee to work with Mr. Taylor of A.I.A.—Housing for Single and Married Students, Dean Frank C. Baldwin, Chairman. Room 261, Union.
- 2:00 P.M. Meetings of other Commissions and Committees at the call of the Chairmen. Chairmen can secure meeting room assignments at Registration Desk.
- 5:00 P.M. Orientation Meeting for New Deans and New Members—West Faculty Lounge.

Chairman, Dean Ralph A. Young, College of Wooster.

Quizzers:

Answer Men:

Dean Joseph C. Clarke

The Officers and Members of the **Executive Committee** 

Trinity College
Dean Charles O. Decker
University of Idaho

Vice President Raymond Kelley

University of Santa Clara Dean Gilbert C. MacDonald

Northeastern University

Assistant Dean Jack V. Collins Southwestern Lousiana Institute

- 6:30 P.M. Dinner—Cafeteria or Chestnut Room. (On your own—a group dinner is not planned, nor will there be a dinner program.)
- 8:00 P.M. Informal Get-together-South Ballroom, Union-Purdue University Host. Readings—Dr. George A. Davis, Director, Division of Adult Education, Purdue University.

Music —Purdue Musical Organizations.

#### Monday, April 18, 1955

- 8:00 A.M. Breakfast Meetings of Commissions and Committees: (Meetings will be held in the Cafeteria, Union.)
  - Commission I-Professional Relationships, Dean B. L. Hyink, University of Southern California, Chairman.
  - Commission II-Principles and Professional Ethics, Dean D. H. Gardner, University of Akron, Chairman.
  - Commission III-Development and Training of Student Personnel Administrators, Dean John E. Hocutt, University of Delaware, Chairman.
  - Commission VI-Services to the General Educational Effort, Dean Frank E. Bowditch, Massachusetts Institute of Technology, Chairman.

- 5. Committee to Work in Cooperation with Mr. Jacobs of A.C.E., Dean Robert M. Strozier, University of Chicago, *Chairman*.
- 6. Cooperating Committee with the National Interfraternity Conference, Dean Glen T. Nygreen, Kent State University, Chairman.
- 7. Committee on Residence Hall Administration, Dean Donald R. Mallett, Purdue University, Chairman.
- 9:00 A.M. Registration (Continued)—Great Hall of Union.
- 9:00 A.M. First General Session of the 37th Anniversary Conference—South Ballroom, Union. President John H. Stibbs, Dean of Students, Tulane University, presiding.

Invocation—Dean J. J. Somerville, Ohio Wesleyan University.

Welcome—President Frederick L. Hovde, Purdue University.

Announcements—Dean Fred H. Turner, Secretary, University of Illinois.

9:30 A.M. Panel Discussion: "Effectiveness of the Modern Student Personnel Program"—South Ballroom, Union.

Moderator: Dean John H. Stibbs, Tulane University.

President John D. Millett, Miami University.

Dr. Clarence Scheps, Comptroller, Tulane University.

President Victor F. Spathelf, Ferris Institute.

Vice President Robert B. Stewart, Purdue University.

- 9:30 A.M.—Informal Get-Together for Wives of Deans in Attendance—West Faculty Lounge—Coffee and donuts.
- 11:45 A.M.—Conference Photograph—Steps of the Chemistry Building.
- 12:15 P.M. Luncheon—North Ballroom, Union. Conference Tables for Discussion of Special Topics. See listings on Page 9. Sign up at Registration Desk.
- 2:00 P.M. Second General Session—South Ballroom, Union.
  Dean Donald H. Winbigler, Stanford University, presiding.

  The President's Address—Dean John H. Stibbs, Tulane University.
- 3:00 P.M. Group Conference No. I for group discussion of the Panel—"Effectiveness of the Modern Student Personnel Program."

  See Chart on Page 6 for Group Assignments, Places of Meetings, Chairmen, Recorders, and Interrogators.

NOTE: All group conferences will be by size of institutions except Technical and Engineering Institutions which will meet as Group V.

6:30 P.M. Annual Banquet—North Ballroom, Union. (Dress Optional.)
Dean Stibbs presiding.

Invocation: Dean James C. McLeod, Northwestern University.

Introduction of Guests

Entertainment-Purdue Glee Club.

Address—"When I Was a Child . . ."—Doctor Howard Mumford Jones, Professor of English, Harvard University.

# CONFERENCE SCHEDULE

## CONFERENCE No. I

3:00 P.M., Monday, April 18, 1955 (On The President's Panel)

GROUP I	Chairmen:	Dean John P. Gwin Beloit College
Institutions with up	Recorders:	Director Joseph T. Clark Canisius College
to 1,500 students	Interrogators:	Dean Mark Almli St. Olaf College
ROOM 231, UNION		Dean Edwin J. Saddlemire State University of New York Teachers College (Genesco)
		Dean Edwin J. Stillings Drury College
GROUP II	Chairmen:	Dean E. R. Durgin Brown University
Institutions with	Recorders:	Dean E. Glynn Abel Southwestern Louisiana Institute
1,500 to 4,000 students	Interrogators:	Director Richard R. Fletcher University of Virginia
ROOM 230, UNION		Dean Jay B. MacGreagor University of Omaha
		Dean Malcolm Musser Bucknell University
GROUP III	Chairmen:	Dean Robert S. Hopkins, Jr. University of Massachusetts
Tanking in a mish	Recorders:	Dean Donald S. Parks University of Toledo
Institutions with 4,000 to 7,000 students	Interrogators:	Dean Robert B. Cox Duke University
ROOM 363, UNION		Director James E. Foy Alabama Polytechnic Institute
		Assistant Dean H. H. Stephenson Miami University
GROUP IV	Chairmen:	Dean Laurence C. Woodruff University of Kansas
Institutions with	Recorders:	Counselor M. L. Huit State University of Iowa
7,000 or more students	Interrogators:	Assistant Dean Byron H. Atkinson University of California (Los Angeles)
SOUTH TOWER ROOM,		Assistant Dean Richard E. Hulet University of Illinois
UNION		Vice President Frank Piskor Syracuse University
GROUP V	Chairmen:	Dean C. E. Deakins Illinois Institute of Technology
Technical and Engineering Institutions ROOM 312, UNION	Recorders:	Dean Philip Price Clarkson College of Technology

#### CONFERENCE No. II

10:30 A.M., Tuesday, April 19, 1955 (On Addresses by Pres. John H. Stibbs and Professor Howard Mumford Jones)

#### CONFERENCE No. III

1:45 P.M., Tuesday, April 19, 1955 (On the Dean of Men's Panel)

Dean Carl A. Kallgren Colgate University

Dean Jorgen S. Thompson Augustana College

Dean A. W. Baisler
State University of New York Teachers
College (Cortland)

Dean Virgil E. Fogdall Lewis and Clark College

Dean Paul G. Uhlinger Taylor University

Director Edward Voldseth Drake University

Dean Leslie Tucker Bradley University

Dean A. J. Blackburn Howard University

Assistant Dean R. L. Hansford University of Akron

Dean Joseph L. McDonald Dartmouth College Dean Everett Hunt Swarthmore College

Dean F. E. Weyer Hastings College

Dean R. W. Cheney Springfield College

Dean Howard Hoogesteger Lake Forest College

Assistant Dean Jack Horenberger Illinois Wesleyan University

Dean E. H. Rece Emory University

Dean J. W. Rollins East Texas State Teachers College

Associate Dean Edgar G. Curtin Rutgers University

Dean J. B. Jackson University of South Carolina

Dean R. N. Linkins
Illinois State Normal University

Dean J. Thomas Askew University of Georgia

Dean J. C. Clevenger State College of Washington

Director John E. Bentley American University

Assistant Dean Burns D. Crookson University of Utah

Dean Raymond R. McAuley Marquette University Dean Glen T. Nygreen Kent State University

Assistant Dean William R. Nester University of Cincinnati

Dean H. Pierce Atkins University of Rochester

Director Joseph G. Gluck West Virginia University

Dean Dan Poling Oregon State University

Dean Fred H. Weaver University of North Carolina

Assistant Dean Robert D. Gordon University of Texas

Dean Donald R. Anderson University of Washington

Associate Dean Robert H. Shaffer Indiana University

Dean Frank J. Simes Pennsylvania State University Dean R. F. McGuigan Northwestern University

Counselor Richard L. Balch Stanford University

Dean Foster E. Alter University of Miami

Dean T. W. Biddle University of Pittsburgh

Dean Arden O. French Louisiana State University

Dean Paul C. Eaton California Institute of Technology

Dean M. V. Burger Colorado School of Mines Dean Harold M. Myers
Drexel Institute of Technology

Dean E. Francis Bowditch Massuchusetts Institute of Technology

#### Tuesday, April 19, 1955

9:00 A.M. Third General Session—South Ballroom, Union.

Dean W. B. Rea, University of Michigan, presiding.

Panel Discussion: "The Role of the Dean of Men."

Moderator: Dean Frank C. Baldwin, Cornell University.

Panel:

Director Ray Hawk, University of Oregon. Associate Dean W. D. Holdeman, Oberlin College.

Dean Juan Reid, Colorado College.

Dean John E. Stewart, University of Maine. Dean T. W. Zillman, University of Wisconsin.

10:30 A.M. Group Conference No. II for Discussion of Addresses by President Stibbs and Professor Howard Mumford Jones. See Chart on Page 6 for Group Assignments.

12:15 P.M. Luncheon-North Ballroom, Union.

Conference Tables for Discussion of Special Topics. See listings on Page 9. Sign up at Registration Desk.

- 1:45 P.M. Group Conference No. III for Discussion of the Deans of Men's Panel. See Chart on Page 7 for Group Assignments.
- 3:00 P.M. Fourth General Session—South Ballroom, Union. Dean Stibbs presiding. A Report from the National Association of Foreign Student Advisers by Dr. James M. Davis, Director, The International Center, University of Michigan.
- 3:20 P.M. Commission and Committee Reports.
- 6:30 P.M. Dinner-North Ballroom, Union. (No program is planned for this dinner.)

Meetings of Commissions, Committees, and Special Groups will be scheduled after dinner as requested. Arrangements for these meetings should be made with the Program Chairman as early in the Conference as possible.

#### Wednesday, April 20, 1955

- 9:00 A.M. Fifth General Session—South Ballroom, Union. Dean Stibbs presiding. Commission and Committee Reports continued.
- 10:30 A.M. Annual Business Meeting Election of Officers Unfinished Business
- 12:15 P.M. Luncheon Meeting. Sixth General Session-North Ballroom, Union. Dean Stibbs presiding.

Invocation: Dean Edward F. Bosworth, Oberlin College.

Address: "Emotions and the Curriculum"—Dr. Dana L. Farnsworth,

M.D., Director of University Health Services, Harvard University.

## Topics for Luncheons, Monday and Tuesday, April 18 and 19

Sign up in advance at Registration Desk for your choice.

Names listed are Moderators.

1.	Activities Administration
2.	Athletes and Athletic Events Problems
3.	Disciplinary Problems
4.	Dormitory Problems I Assistant Dean Arthur H. Kiendl, University of Chicago
5.	Dormitory Problems II
6.	Foreign Students. Dean John F. McKenzie, Boston University
7	Fraternities I
Ŕ	Fraternities II
9.	Graduate Work in the Field
10.	Housing and Housing ShortagesAssistant Dean Milton W. Overholt, Ohio State University
11.	National Student Association
12.	Orientation I
13.	Orientation II
14.	Professional and Honorary Organizations Dean William A. Medsey, University of New Hampshire
15.	Special Problems in Municipal Institutions Dean Frank A. Grammer, Newark College of Engineering
16.	Special Problems in Teachers Colleges Dean Howard G. Johnshoy, Ball State Teachers College
17.	Student Aid, Loans, Employment, Scholarships Dean John A. Brown, Jr., Temple University
18.	Student Health Service Relationships Dean Noble B. Hendrix, University of Alabama
19.	Student Union Relationships Director Kenneth M. Collier, Ball State Teachers College
20.	Student Publications

#### Roster of Committees

Roster of C	committees
Conference Reporter	Committee on Nominations and Place
MR. LEO ISEN	(Made up of all Past Presidents in attendance, plus
Chicago, Illinois	three members elected by the Association. The senior
Desistration County	Past President present serves as the Chairman.)
Registration Secretary	DEAN SCOTT H. GOODNIGHT
MISS HAZEL YATES	University of Wisconsin, 1919 (1), 1928 (10)
University of Illinois	DEAN FLOYD FIELD
Conference Program Co-Chairmen	Georgia Institute of Technology, 1927 (9)
DEAN JOHN E. HOCUTT	DEAN W. E. ALDERMAN
University of Delaware	Miami University, 1936 (18)
DEAN DONALD R. MALLETT	PRESIDENT D. S. LANCASTER
Purdue University	Longwood College, 1937 (19)
	DEAN D. H. GARDNER
Host Committee	University of Akron, 1938 (20), 1939 (21)
ASSISTANT DEAN D. J. GRIER, Co-Chairman	VICE PRESIDENT J. J. THOMPSON
Purdue University	St. Olaf College, 1941 (23)
ASSISTANT DEAN O. D. ROBERTS, Co-Chairman	VICE PRESIDUENT J. H. JULIAN
Purdue University	University of South Dakota, 1944 (26)
DEAN L. GRAY BURDIN	DEAN ARNO NOWOTNY
Butler University	University of Texas, 1947 (29)
DEAN ROBERT CALVERT	DEAN E. L. CLOYD
Hanover College	North Carolina State College, 1948 (30)
ASSISTANT DEAN LEO R. DOWLING	DEAN J. H. NEWMAN
Indiana University	University of Alabama, 1949 (31)
DEAN HOWARD G. JOHNSHOY	DEAN L. K. NEIDLINGER
Ball State Teachers College	Dartmouth College, 1950 (32)
DEAN LUTHER P. KOEPKE	DEAN WESLEY P. LLOYD
Valparaiso University	Brigham Young University, 1951 (33)
DEAN DONALD R. MALLETT Purdue University	PRESIDENT A. BLAIR KNAPP
DEAN ADAM W. MILLER	Denison University, 1952 (34)
Anderson College and Theological Seminary	PRESIDENT VICTOR F. SPATHELF
DEAN LAWRENCE A. RIGGS	Ferris Institute, 1953 (35) DEAN ROBERT M. STROZIER
DePauw University	University of Chicago, 1954 (36)
ASSOCIATE DEAN ROBERT H. SHAFFER	,
Indiana University	Elected Members
DEAN PAUL UHLINGER	DEAN FRANK C. BALDWIN

Cornell University

Taylor University

DEAN ROBERT W. BISHOP Committee to Work in Cooperation University of Cincinnati with Mr. Jacobs of A.C.E. DEAN L. DALE FAUNCE DEAN ROBERT M. STROZIER, Chairman University of Chicago The State University of Iowa Alternates DEAN CORNELIUS B. BOOCOCK DEAN CARL W. KNOX Rutgers University Miami University DEAN CHARLES W. DUHIG DEAN JAMES C. McLEOD Northwestern University Brandeis University ASSOCIATE DEAN ROBERT H. SHAFFER DEAN ARDEN O. FRENCH Indiana University Louisiana State University DEAN M. E. JARCHOW Committee on Luncheon Tables Carleton College DEAN CARL W. KNOX, Chairman DEAN CARL W. KNOX Miami University Miami University DIRECTOR JACK W. GRAHAM DEAN JOHN F. QUINN Southern Illinois University University of Rhode Island DIRECTOR JOE W. GUTHRIDGE DEAN FRED H. WEAVER Virginia Polytechnic Institute University of North Carolina DEAN ROBERT MOORE Arkansas State College Committee to Work with Mr. Taylor of DIRECTOR JOHN R. WEIR A.I.A.-Housing for Single and Married Students California Institute of Technology ASSISTANT DEAN B. A. ZINN DEAN FRANK C. BALDWIN, Chairman Agricultural and Mechanical College of Texas Cornell University ASSISTANT DEAN MARK BARLOW Committee on Resolutions Cornell University DEAN JAMES G. ALLEN, Chairman DEAN E. R. DURGIN Texas Technological College Brown University DEAN CORNELIUS B. BOOCOCK DEAN NOBLE D. HENDRIX Rutgers University University of Alabama DEAN ARCH B. CONKLIN ASSISTANT DEAN A. H. KIENDL Bowling Green State University University of Chicago DIRECTOR GEARY EPPLEY DEAN LAURENCE C. WOODRUFF University of Maryland University of Kansas DEAN LYLE D. LEACH DIRECTOR JOHN YARBOROUGH University of California (Davis) Stanford University DEAN E. E. STAFFORD University of Illinois Cooperating Committee with U.S.N.S.A. DEAN HAROLD STEWART Wayne University DEAN MYLIN ROSS, Chairman DEAN VICTOR T. TRUSLER Ohio State University Kansas State Teachers College (Emporia) DEAN M. D. HELSER Iowa State College Liaison Committee with N.C.C.F.S. DEAN H. E. STONE DEAN ROBERT W. BISHOP, Chairman University of California University of Cincinnati DEAN ROBERT M. STROZIER DEAN ROBERT S. HOPKINS, JR. University of Chicago University of Massachusetts ASSISTANT DEAN DENNIS TRUEBLOOD DEAN WILLIAM H. MEDSEY University of Kansas University of New Hampshire Cooperating Committee with National Joint Committee on Student Discipline, Principles and Procedures Interfraternity Conference (With National Association of Deans of Women and DEAN GLEN T. NYGREEN, Chairman American College Personnel Association.) Kent State University ASSISTANT DEAN B. H. ATKINSON JUNIOR DEAN WILLIAM S. GUTHRIE, Chairman University of California (Los Angeles) Ohio State University DIRECTOR JAMES E. FOY DIRECTOR LYSLE W. CROFT University of Kentucky Alabama Polytechnic Institute ASSISTANT DEAN ROGER FRITZ DEAN M. D. HELSER Purdue University Iowa State College DEAN CARL W. KNOX DEAN TOM KING Miami University Michigan State College

Georgetown University

ASSISTANT DEAN W. S. ZERMAN

University of Michigan

DIRECTOR JOSEPH A. ROCK

Special Committee on Memberships of Liberal Arts Colleges

DEAN S. J. HOUSE, Chairman

Carroll College

DEAN RALPH A. YOUNG

College of Wooster

Committee on Residence Hall Administration DEAN DONALD R. MALLETT, Chairman Purdue University

DEAN JOHN F. QUINN

University of Rhode Island

DEAN ROBERT E. BATES

Colorado Agricultural and Mechanical College

Committee on Institutional Dues and Fees DEAN DONALD H. WINBIGLER, Chairman Stanford University DEAN DONALD R. MALLETT

DEAN JOHN H. STIBBS

Purdue University

Tulane University

DEAN FRED H. TURNER

University of Illinois

DEAN RALPH A. YOUNG

College of Wooster

Committee on Public Relations

DEAN W. LYLE WILLHITE, Chairman

Knox College

DEAN ROBERT CALVERT

Hanover College

ASSISTANT DEAN G. A. HAGERMAN University of Akron

#### The Commissions

Commission No. I Professional Relationships

DEAN B. L. HYINK, Chairman

University of Southern California

DEAN THEODORE W. BIDDLE University of Pittsburgh

DEAN CLARENCE E. DEAKINS

Illinois Institute of Technology

DEAN JOHN P. GWIN

Beloit College

DEAN ARNO J. HAACK

Washington University

DEAN V. T. TRUSLER

Kansas State Teachers College (Emporia)

Commission No. II

Principles and Professional Ethics

DEAN DONFRED H. GARDNER, Chairman

University of Akron

DEAN W. W. BLAESSER

University of Utah

DIRECTOR DONALD M. DuSHANE

University of Oregon

DEAN WESLEY P. LLOYD

Brigham Young University DEAN HAROLD STEWART

Wavne University

Commission No. III

Development and Training of Student Personnel Administrators

DEAN JOHN E. HOCUTT, Chairman University of Delaware

ASSISTANT DEAN VERNON R. ALDEN

Harvard Graduate School of Business Administration ASSOCIATE DEAN B. J. BORRESON

University of Minnesota DEAN JOHN A. BROWN, JR.

Temple University

ASSISTANT DEAN THOMAS A. GRAVES

Harvard Graduate School of Business Administration

ASSOCIATE DEAN CHAFFEE E. HALL

University of California (Berkeley)
ASSISTANT DEAN R. E. HULET

University of Illinois

DEAN CARL A. KALLGREN Colgate University

DEAN GUY T. McBRIDE

Rice Institute

DEAN THEODORE W. ZILLMAN

University of Wisconsin

Advisory Board

DEAN F. R. B. GODOLPHIN

Princeton University ASSISTANT DEAN J. LESLIE ROLLINS

Harvard Graduate School of Business Administration

DEAN JOHN H. STIBBS

Tulane University

DEAN ROBERT M. STROZIER

University of Chicago

Commission No. IV

Program and Practices Evaluation

DEAN ROBERT B. KAMM, Chairman

Drake University DEAN I. CLARK DAVIS

Southern Illinois University

DEAN L. DALE FAUNCE State University of Iowa

University of Minnesota

DEAN WALDO SHUMWAY Stevens Institute of Technology

DEAN E. G. WILLIAMSON

Commission No. V

Relationships with the Field of Social Sciences

VICE PRESIDENT FRANK PISKOR, Chairman

DEAN HAROLD BITNER

Syracuse University University of Hawaii DEAN A. J. BLACKBURN

Howard University
DEAN THOMAS L. BROADBENT
University of California (Riverside)
DEAN GEORGE K. BROWN
St. Lawrence University
DEAN CLIFFORD J. CRAVEN
State University Teachers College (Oneonta, N. Y.)
DEAN W. STORRS LEE

Middlebury College
DEAN DONALD G. ROBERTSON
University of North Dakota

Services to the General Educational Effort

DEAN E. FRANCIS BOWDITCH, Chairman
Massachusetts Institute of Technology
ASSISTANT DEAN VERNON R. ALDEN
Harvard Graduate School of Business Administration
COUNSELOR RICHARD L. BALCH
Stanford University
ASSOCIATE DEAN B. J. BORRESON
University of Minnesota
DEAN FRED H. WEAVER
University of North Carolina

Commission No. VI